

# Engaging in Oral Health Policy at the State Level and Beyond



April 15, 2018



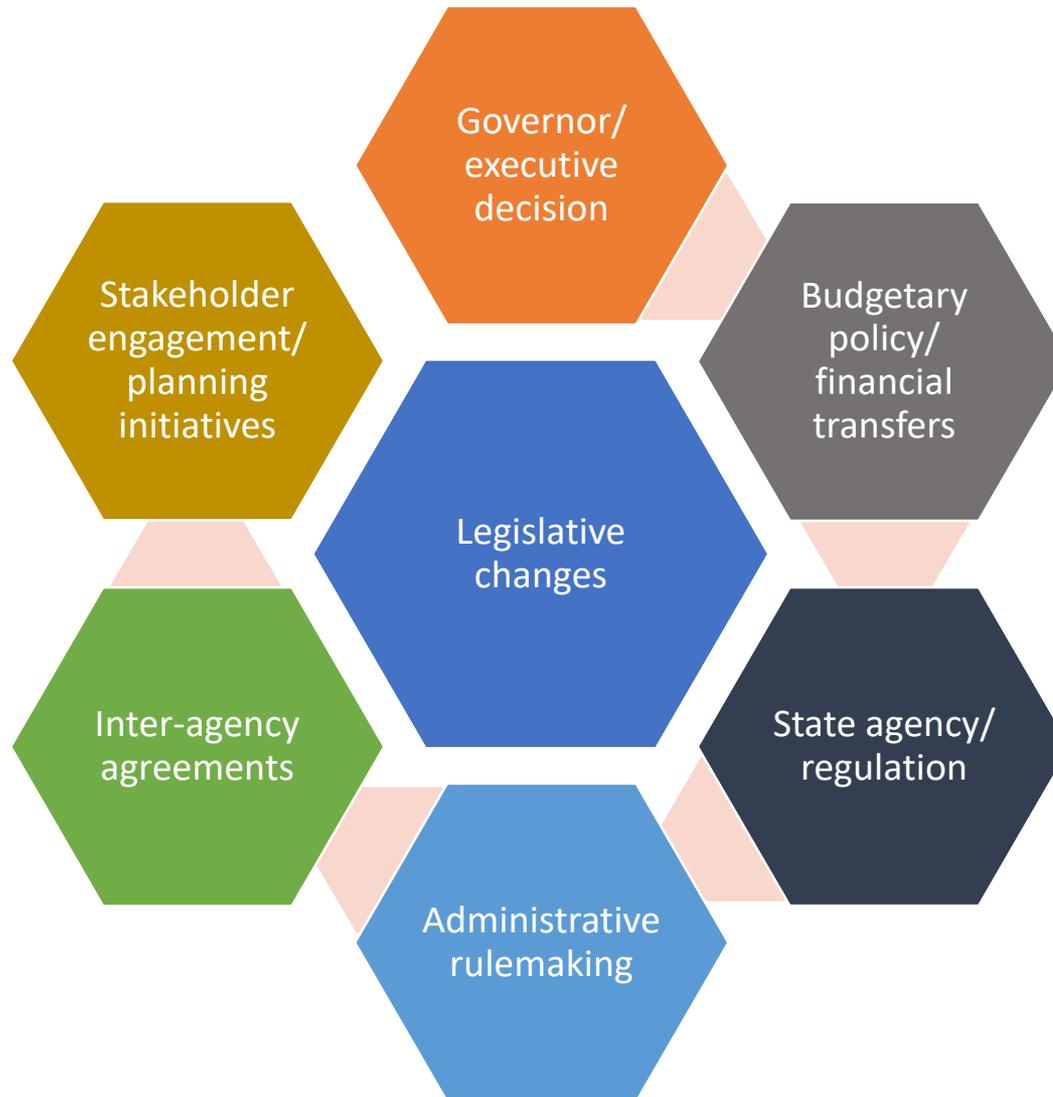
**Colin Reusch**  
Director of Policy

In 1997, the **Children's Dental Health Project** was founded by Dr. Burton Edelstein, a pediatric dentist.

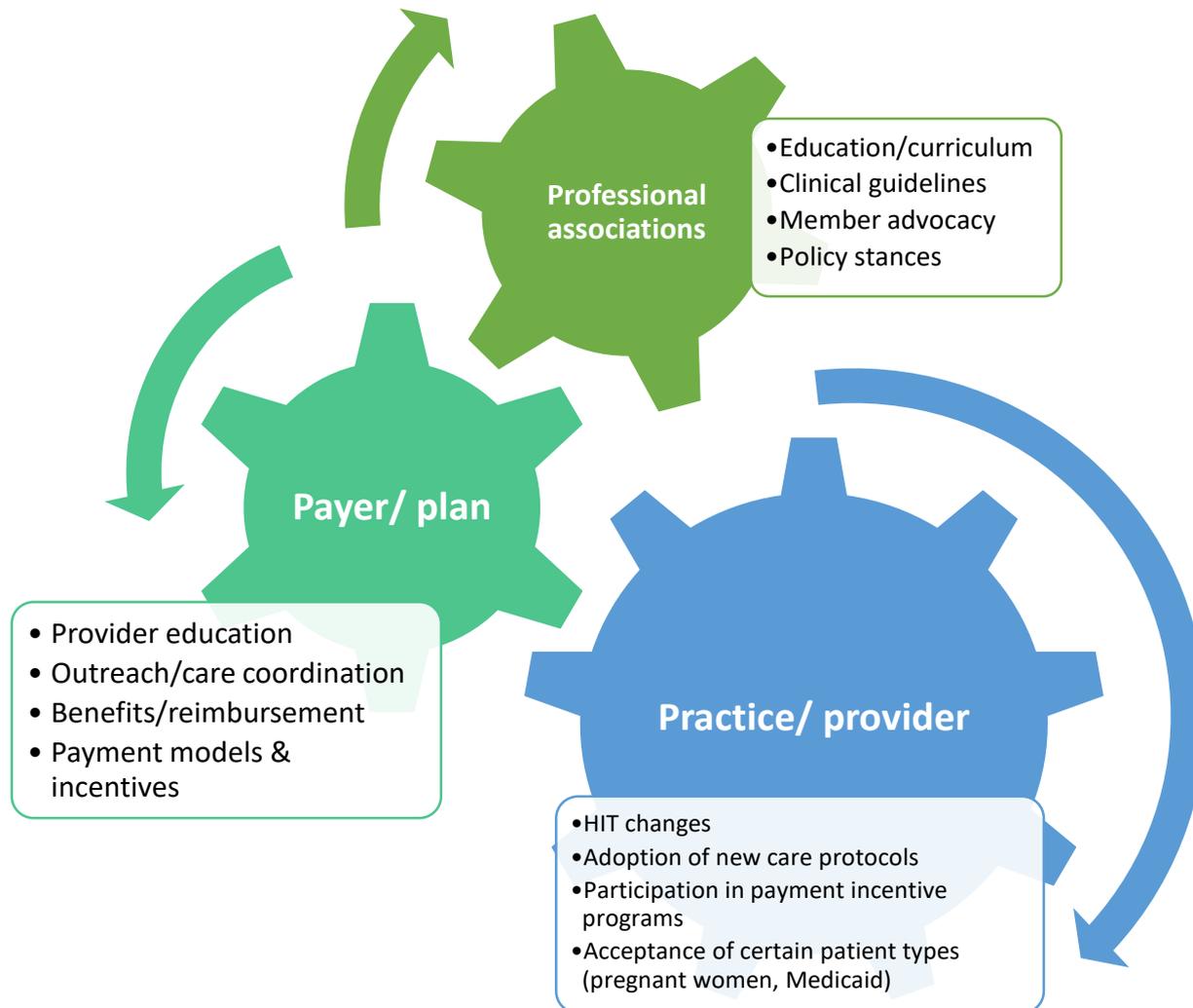
CDHP was created to advance innovative policy solutions so that no child suffers from tooth decay. We are driven by the vision that all children will achieve optimal oral health in order to reach their full potential.



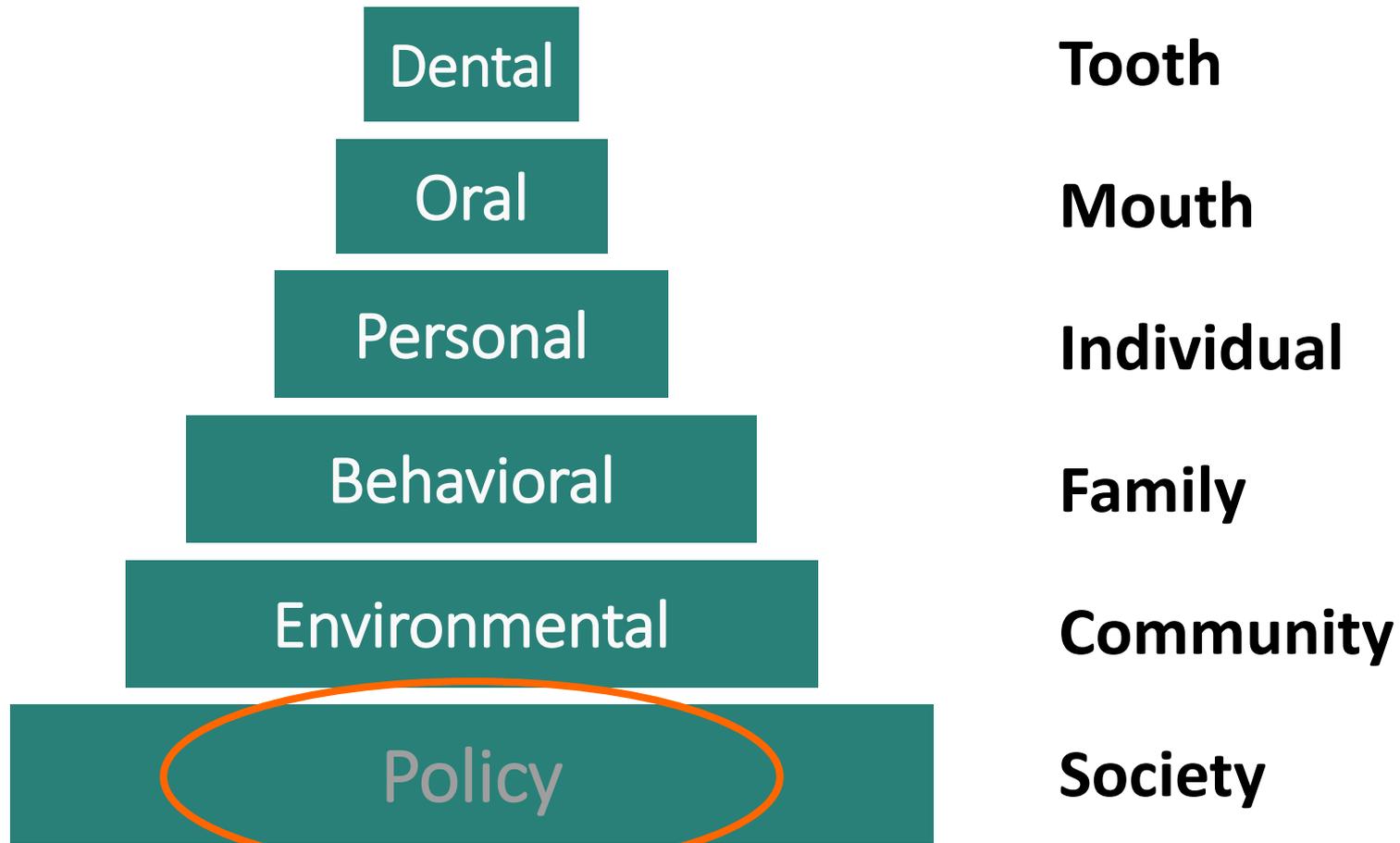
# Policy is more than legislation



# Policy is more than government



# What is Oral Health “Policy?”



# Kingdon's Theory of Policy Change\*

- Agenda setting: what is considered strongly influences what is done – need to “prime the pump”
- ‘Trashcan Model’: **not** typically linear (or as logical as we’d like)
- Policy change is most likely to occur when policy windows open and the “streams” have been addressed
  - Problem Stream: policy issues that need attention, evidence helps to frame the issue
  - Policy Stream: solutions evolve and often are developed in anticipation of a problem
  - Political Stream: receptive to a solution when there is opportunity

# Agenda Setting: Kingdon's Theory of Policy Change\*

**Problem Stream:**  
Defining the Problem

**Policy Stream:**  
Developing a Solution

**Political Stream:**  
Working the Politics





# Current policy climate indicators

## State Budgets

- Look beyond health agencies

## Gubernatorial elections

- Will there be an appetite for change?

## State agency institutional memory

- Can be good or bad

## History of healthcare policy

- e.g., ACA implementation

## Attitudes of citizenry

- What do voters, parents, patients want?

## Federal Budget

- Tax cuts & deficits
- Scrutiny of public programs
- Increases to many HHS agencies

## National trends

- Medicaid waivers & work requirements
- De-regulation of private coverage
- Elimination of benefit requirements & oversight
- Ant-immigrant sentiments

## Working Americans Fed Up

- More affordable coverage
- Better access
- Family supports
- Jobs & economic stability



# Resources for state-level policy

Children's Dental Health  
Project

Families USA

Community Catalyst

Georgetown Center for  
Children and Families

National Academy for  
State Health Policy  
(NASHP)

Kaiser Family Foundation  
(KFF)

Center for Health Care  
Strategies (CHCS)

National Maternal and  
Child Oral Health  
Resource Center

ADA Health Policy  
Institute

Association of State and  
Territorial Dental  
Directors (ASTDD)

Medicaid/Medicare/CHIP  
Services Dental  
Association (MSDA)

CMS Innovation Center

National Council of State  
Legislatures (NCSL)

National Governors'  
Association (NGA)

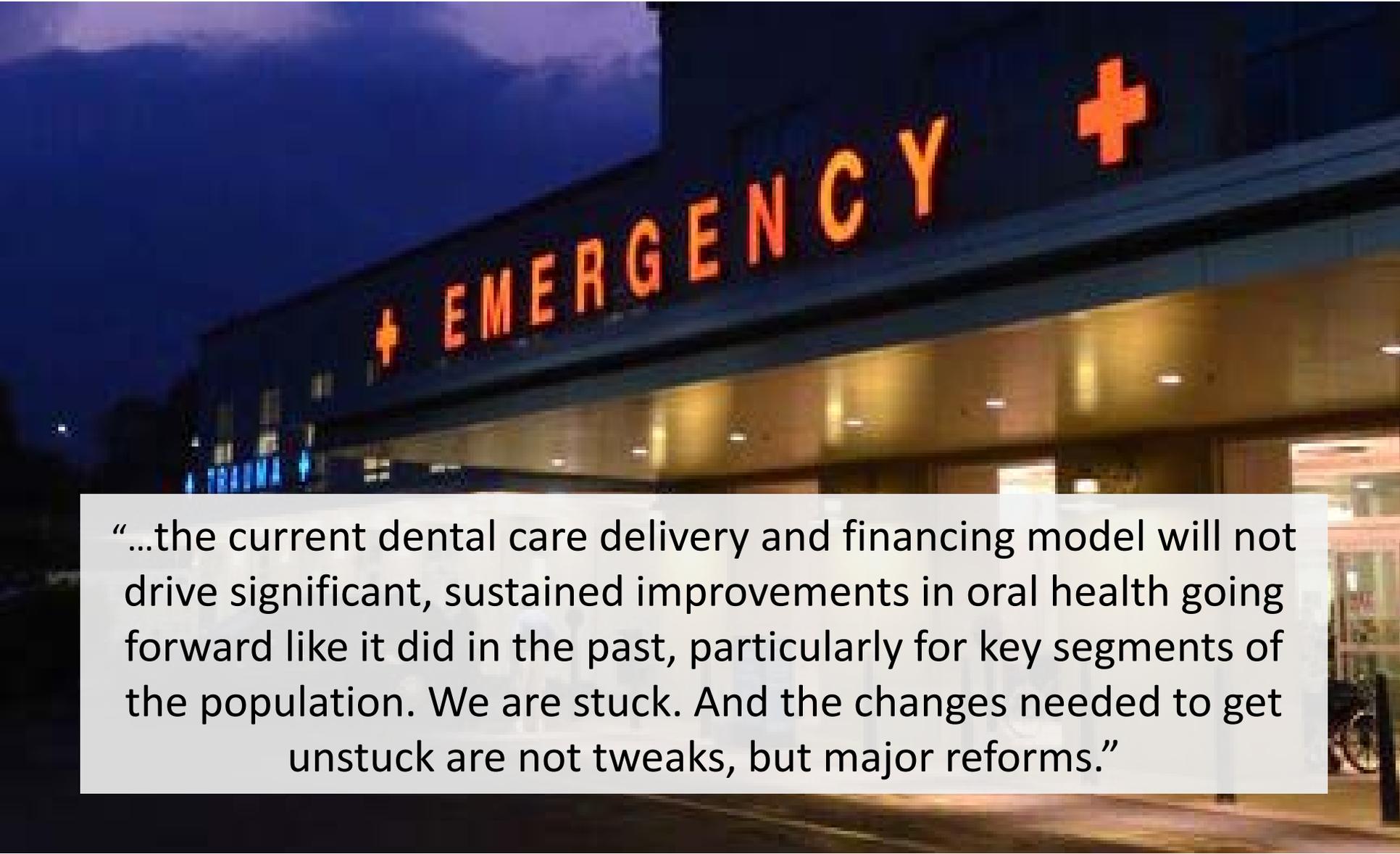
Council of State  
Governments (CSG)

# What it means to be an *Advocate*

“...to speak up, to plead, or to champion for a cause while applying professional expertise and leadership to support efforts on individual (patient or family), community, and legislative/policy levels, which result in the improved quality of life for individuals, families, or communities.”

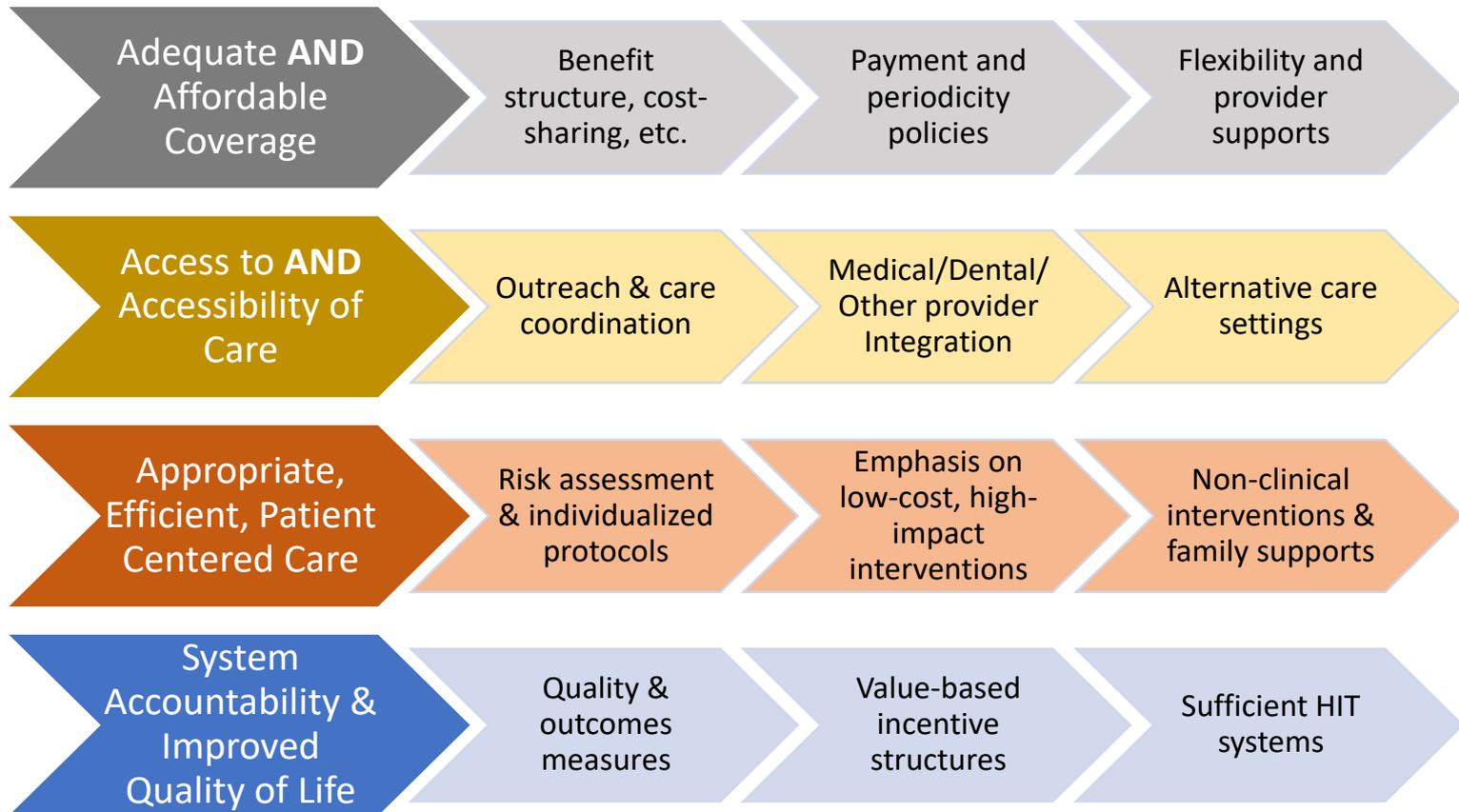
# Opportunities for Policy Advocacy

Thinking outside the tooth



“...the current dental care delivery and financing model will not drive significant, sustained improvements in oral health going forward like it did in the past, particularly for key segments of the population. We are stuck. And the changes needed to get unstuck are not tweaks, but major reforms.”

# What ought the oral health system look like?



# Why is this difficult to accomplish?



# Examples of System Changes

## Care Delivery System Experimentation

1115 Waivers for local pilot projects

CMMI funding to test new care delivery models

Establishment of Accountable Care Organizations

## Program Level Tweaks

State Plan Amendments to delegate services to new providers

Alignment of periodicity schedules & payment policies

Performance metrics for MCOs

## Plan/practice level changes

Provider payments to achieve or avoid certain outcomes

Value-add benefits for non-covered populations

Tracking patient disease & outcomes in HER

## Innovation beyond the dental clinic

Inclusion of oral health into home visiting programs

Oral health interventions for moms via WIC

Oral health guidelines for OBGYNs

# Examples of innovation in the field

# Oral health/ Caries risk assessment: driving accountability

- Well-established in clinical guidelines but not widely implemented
- CDT billing/diagnostic codes available
- Can be performed by medical & dental professionals and shows promise beyond clinicians
- **Uses include:**
  - Serving as basic screening tool
  - Tracking patient health over time
  - Targeting intensive care to highest risk patients
  - Tailoring interventions for specific risk factors
  - Raising awareness among providers AND patients
  - Improving care coordination & referral
  - Driving payment incentives



# Payment incentives to drive access and/or specific interventions

- Can be used at either plan or provider level
- Often tied to performance metrics of some sort
- Most often involve upside gains (e.g., bonus payments, shared savings)
- May include downside risk (e.g., relinquishment of savings or % of up-front payment)
- **May be operationalized through:**
  - Medicaid waivers (e.g., California, Oregon)
  - MCO contracting arrangements (e.g., Pennsylvania)
  - Inherent flexibility of managed care arrangements
  - Restructuring of fees/reimbursement structure (may require plan amendment)

# Payment incentives to drive access and/or specific interventions

 <p><b>Category 1</b> Fee for Service – No Link to Quality &amp; Value</p>	 <p><b>Category 2</b> Fee for Service – Link to Quality &amp; Value</p>	 <p><b>Category 3</b> APMs Built on Fee-for-Service Architecture</p>	 <p><b>Category 4</b> Population-Based Payment</p>
	<p><b>A</b> Foundational Payments for Infrastructure &amp; Operations</p> <p><b>B</b> Pay for Reporting</p> <p><b>C</b> Rewards for Performance</p> <p><b>D</b> Rewards and Penalties for Performance</p>	<p><b>A</b> APMs with Upside Gainsharing</p> <p><b>B</b> APMs with Upside Gainsharing/Downside Risk</p>	<p><b>A</b> Condition-Specific Population-Based Payment</p> <p><b>B</b> Comprehensive Population-Based Payment</p>

Alternative Payment Model Framework –  
Health Care Payment Learning & Action Network

- **Georgia:** Medicaid dental provider bonus payments for application of silver diamine fluoride AND avoidance of operating room care
- **Texas:** Dental pay for quality program, including at-risk capitation based on Dental Quality Alliance measures
- **Pennsylvania:** Setting targets for MCOs to engage in value-based purchasing & pay for quality, including dental
- **CMS:** Supporting 3 states (DC, NH, MI) to support innovative care delivery models with alternative payment.

# Experimenting with bringing oral health to children and families



- Capitalizing on existing touchpoints & inherent connection between children & parent/caregiver's oral health
- Utilizing allied health professionals, lay health workers, and other non-clinicians to:
  - Address oral health in context of social determinants
  - Connect families to care
  - Promote & support healthy behaviors

# Experimenting with bringing oral health to children and families



- **Columbia/NYU:** CMMI-funded project using community health workers & iPad app (MySmileBuddy) for risk assessment, motivational interviewing, self-management goals, family supports in NYC
- **Kentucky:** Use of care coordinators for “Screening + Brief Intervention + Referral to Treatment (SBIRT)” for Medicaid eligible individuals
- **New Hampshire:** WIC clinics as touchpoint for children & pregnant women - assessment, parent education, sealants, SDF, and interim therapeutic restorations by advance practice hygienists

# Thank You!

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